

Policy Insider

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Students Evaluate Training Program in Local Hospitals



Jacquelyn Cully and Zach Hause

Two first-year students in the Policy Center, Jacquelyn Cully and Zachary Hause, have been selected as research assistants and are doing evaluation research for Pittsburgh's Project Search program. Project Search trains differently-abled individuals for employment in hospitals. After a pilot program in Cincinnati, the program began in Pittsburgh in fall 2008, under the auspices of Goodwill Industries of Southwestern Pennsylvania and University of Pittsburgh Medical Center—Southside Hospital. A grant from Mitsubishi Corporation enabled the program's implementation in Pittsburgh at the hospital.

Policy Center Director Joseph Yenerall is heading the evaluation of the implementation of the Project Search program. During the year, Cully and Hause are observing the hospital training sites; interviewing medical supervisors, job coaches, and the trainees in the program; and gathering data to evaluate the project's operation during its initial year. Cully and Hause will participate significantly in the writing of the evaluation reports.

The Project Search programs train differently-abled individuals to supplement the business models used widely in hospitals. These students work in brain-injury departments, emergency room services, central services, and perform administrative functions. Cully and Hause work closely with supervisors of UPMC and the teachers, mentors, and trainees of Project Search by conducting observations and survey research. The information from their research will be used to determine how efficacious certain aspects of

the training protocol have been for both the trainees and the hospital.

Cully notes, "This is a very gratifying experience because it shows how hospital networks are not an exclusive employment enterprise." In the past semester both students have been able to see how involving all members of the community in the charitable tasks that hospitals provide can create a more friendly and perhaps more healing environment. The trainees they have observed "work well with all members of the hospital staff," Cully says, and "they all have boundless friendliness. They have provided more for the hospital than could be foreseen, as they not only contribute with their individual abilities and learned tasks, but they show other hospital staff how important it is to remain open to all people at all ability levels."

Peace Corps Fellows Assist Community Development at Home and Abroad

Emily McKinin, a first-semester student and Peace Corps fellow in the Policy Center, has applied her skills in small-business development from West Africa to her native western Pennsylvania. McKinin was born and raised in Aliquippa, not far from the Duquesne campus. She worked for a Boston investment firm before joining the Peace Corps. As a volunteer in the Ivory Coast, she taught water and sanitation techniques, and worked on HIV/AIDS awareness and education. McKinin also collaborated with a local women's cooperative in small business development, and managed a building project for a three-classroom school.

After the Peace Corps, McKinin moved to New York City where she was an associate for a French private equity placement firm. She says she "hoped to join my experience in the developing world with my experience in the financial world to create policy incentives for



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socially responsible investing." Her internship placement with Bridgeway Capital, a non-profit community-development financial institution, provides an opportunity "to see the impact that community-focused lending has in the region and on its residents."

At Bridgeway Capital, McKinin works on the firm's New Markets Tax Credit (NMT) Allocation, a federal-government program that could potentially aid non-profit organizations with real estate projects in low-income communities in and around Pittsburgh. Bridgeway hopes to use its allocation to transfer tax credits to private-sector investors who can benefit from the federal tax credit and who are interested in investing in low-income communities. The tax-credit program, run through the Treasury Department, recently amended its notice of allocation availability to expedite implementation of the Recovery Act.

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Peace Corps (continued)



Katherine Stackel and her students in Costa Rica

"It's really interesting to see this new legislation affecting my day-to-day work at Bridgeway Capital," McKinin comments.

The funding could enable 10 non-profit real estate projects in Pittsburgh's underserved communities to receive funding that could add important services to the region. "The reason I was so interested in pursuing my degree through Duquesne's Peace Corps fellowship program at the Policy Center was this opportunity to make a difference in the Pittsburgh community. As a Peace Corps volunteer, I spent my time contributing to a village in West Africa, and I thought it was important to do the same in my own community," says McKinin.

At her internship, McKinin also works to provide loans for small-business entrepreneurs including green companies pursuing LEED certification, alternative education providers, and nonprofits. "I've been lucky to find a company whose mission I am totally on-board with, and which allows me to gain practical work experience in my areas of interest," she says.

The Peace Corps fellowship program is a scholarship program available to returned Peace Corps volunteers. "Living in another culture is a constant learning environment," says former Peace Corps volunteer Katherine Stackel, "I wasn't ready to stop learning when I came home." Stackel said this is what inspired her to apply to graduate school upon completing her service. As a Peace Corps fellow at Duquesne, Stackel works part-time with a local nonprofit while completing a full course load. "I chose the program at Duquesne because of the school's reputation and the opportunity for me to gain more work experience, said Stackel, "so far, I am very happy with the program."

Stackel, who worked for the Peace

Corps in Costa Rica from 2005 to 2007, gained experience with community development activities at the grassroots level, working with community leaders and government agencies on projects such as helping women's groups and small-business owners with basic business practices such as marketing, English as a Second Language, cost/pricing, and accounting. "Peace Corps also gives volunteers the freedom to take on secondary projects in their free time," Stackel notes, "so I worked with the local recycling committee and the Environmental Ministry of Costa Rica to develop a paper recycling project in the local high school as well as an environmental awareness program. I also taught English in the local schools." Stackel expects to graduate in May 2010 with an M.A. in Social and Public Policy and a concentration on Conflict Resolution and Peace Studies.

Policy Center Goes to Ireland

For the third consecutive summer, the Graduate Center for Social and Public Policy will offer Social and Public Policy Issues in Ireland, under the direction of Dr. Joseph D. Yenerall. The course provides 16 days of fieldwork study in three areas of Irish Public Policy: education, health care, and environment. Home base for the course is University College, Cork City. Students have the opportunity to visit a selection of Irish schools and discuss educational policy with teachers and administrators. In the arena of health care, students experience lectures by policy administrators in the Health Services Administration, visit hospitals and nursing homes, and discuss problems of healthcare delivery with managers of such facilities. On environmental issues, students review European Union mandates on environmental protection and discuss the implications of new gas-line projects in County Mayo with those supporting and those opposing such projects.

After spending a week in the U.S. reading about the history and culture of Ireland, and about the three policy issues, the class departs for Ireland to begin the fieldwork portion of the course in which, this year, 10 students from the Policy Center are enrolled. Beyond their studies, students have time to visit historic and cultural attractions in Ireland. (For information about the Ireland course, 2010, contact Dr. Yenerall at yenerall@duq.edu.)

Policy Center Students Present Research

Several students from the Policy Center are presenting scholarly papers at professional conferences this spring. Jacquelyn Cully and Dan Inzinga presented "Anti-Trust Concerns in the Health Care Industry: The Pittsburgh Hospital Wars" at the annual meeting of the Pennsylvania Political Science Association, in Elizabethtown, PA, in March. Ms. Cully and Mr. Inzinga presented the same paper at the Center's Sixth Annual Conference in April.

Karen Vanderhoff presented her paper: "Analysis of the Implementation of Multi-municipal Comprehensive Regional Planning" at the Policy Center Conference. On the same program, Katie Quinn presented on "Big-Brothers-Big Sisters of America: Its Role in Contemporary American Family Policy." Ms Quinn and Ms. Vanderhoff also presented their papers at the annual meetings of the North Central Sociological Association, Dearborn, MI, in April.

Annual Conference Highlights Energy and Environmental Policy

The Policy Center's annual graduate student conference this April focuses on energy and environmental policy issues and features an address on "Sustainable Development: Challenges in Search of a Strategy" by international "environmental diplomat" Noel Brown, former director of the United Nations Environment Program (UNEP). Dr. Kent Moors of the Policy Center will also lecture on "The Oil Crisis: Market Volatility and International Risk." As part of the conference, students in the Policy Center's Energy Policy Research Group will form a panel to present their research on possibilities for pro-active natural-gas-development policies for localities in Pennsylvania in the area of the Marcellus Formation, whose sedimentary shale contains largely untapped natural gas reserves.

The keynote address will be given by Dr. Noel Brown, known internationally as an "Environmental Diplomat," for his work as the United Nations Environment Program's (UNEP) representative at international negotiations and at conferences on environmental and sustainable-development issues, including the 1992 Rio Earth Summit.

As UNEP director, Dr. Brown encouraged and sponsored a group of young people working with Peace Child International to write the international best-selling *Rescue Mission Planet Earth*, a children's edition of Agenda 21, the Earth Summit's official document. His spiritual convictions led him introduce the Environmental Sabbath Program at the UN, which is now celebrated by thousands of religious congregations throughout the world on World Environment Day.

Recognizing the importance of bringing the corporate community into the process of helping to solve the world's environmental problems, Dr. Brown helped initiate the first global conference on industry and the environment. After leaving the UNEP directorship, Dr. Brown has worked with many environmental and educational organizations and is currently President of Friends of the United Nations and Vice-Chair of the World Association of Non-Governmental Organizations.

Dr. Brown was an early advocate of the importance of the corporate community in the solution of environmental problems. To this end he initiated consultations with a number of business leaders, which resulted in the first global conference on industry and environmental management in Versailles France. This in turn served to strengthen the relationship between UNEP and the private sector and significantly enhanced the stature of its Industry and Environment office in Paris.

Dr. Brown holds a B.A. in Political Science and Economics from Seattle University, an M.A. in International Law and Organization from Georgetown University and Ph. D. in International Relations from Yale University. He also holds a diploma in International Law from The Hague Academy of International Law.

Dr. Brown has taught on International Law and Organization, Government and Politics, and Environmental Management at the University of Victoria, British Columbia, the University of Denver, and the International Oceans Institute in Nova Scotia, Canada.

Among his awards is the Global Education Associates Award for Distinguished Service in Care of the Earth. He also received the 1998 World Academy of Arts and Science Award for Distinguished Public Service. A native of Jamaica, Dr. Brown has been a dedicated champion of the environmental sustainability and planetary viability over the past 30 years.

Faculty Accomplishments

A book edited by Dr. Clifford Bob, *Rights on the Rise: The Struggle for New Human Rights*, was published by the University of Pennsylvania Press. The book analyzes conflicts over issues neglected by the international human rights movement, explaining how and why campaigns succeed or fail in gaining global recognition.

Dr. Mark Haas published "Pax Americana Geriatrica" as the cover article in *Miller-McCune Magazine* and "Golden Oldies," in the *Washington Post*. He presented "When Do Ideological Enemies Ally?" at the International Studies Association's annual meeting, and papers on the National Intelligence Council's Global Trends 2025 at Texas A & M University and papers on "The Future of NATO" and "Global Population Aging and the Future of Great Power Politics" at the University of Pittsburgh.

Dr. Charles Rubin published the essays: "What is the Good of Transhumanism" in *Medical Enhancement and Posthumanity* (Springer) and "Human Dignity and the Future of Man" in *Human Dignity and Bioethics* by the President's Council on Bioethics titled. He was also elected program chair for the Politics, Literature and Film sections of the American Political Science Association and the Midwest Political Science Association.

Dr. Daniel Lieberfeld's article "Lincoln, Mandela, and Qualities of Reconciliation Oriented Leadership" appeared in *Peace and Conflict: Journal of Peace Psychology*. He also gave several international conference presentations, including papers for the African Studies Association annual meeting in Chicago, the Israel Studies Association annual meeting in New York, and a conference on peace movements at the London School of Economics, and also presented part of a full-day workshop on "Bringing the Military into the Political Science Curriculum" at the American Political Science Association's annual meeting in Boston.

Dr. Moni McIntyre gave an invited talk on military medical ethics at the meeting of the American College of Physicians—Navy Chapter, in San Diego.

Dr. Sarah MacMillen presented a paper, "The Other Martin and Hannah: Jewish Narratives for Peace in Israel-Palestine," at Queens University in Belfast, Ireland. She published "Postmodern Death and Bereavement" in *Clio's Psyche: a Journal for Psychohistory*. She presented a paper on gender roles in militant and peace groups at the University of Pittsburgh and another paper at The Hannah Arendt Circle in Arkansas.

Dr. Kent Moors served as a member of the US Department of State Task Force on Iraqi Reconstruction; advisor to the Iraqi and Kurdish Oil Ministries; director of the World Trade Executive's Russian/Caspian Basin Special Projects Division. He gave presentations on "Intensifying Petrodollar Discount Pressures in a Constricted Oil Trading Environment," to the European Oil Traders Association in Amsterdam and on "Assessing the New Economic Realities and Risk in Northern Gas Delivery" for the Ninth Annual Arctic Gas Symposium in Calgary. His keynote address, "The Energy Debate," and three workshops, were part of the Public Affairs Council Annual Institute in Laguna Beach, CA (January 2009). Dr. Moors also gave a talk in Moscow, including a workshop on "International Currency Fluctuations and Their Impact on Russian/Caspian Oil & Gas Projects" for the Russian Ministry of Finance and "Risk Assessment and Currency Stabilization Factors in Russian Oil & Gas Projects" for the Russian Oil and Gas Congress, as well as talks on energy policy in Quito, Ecuador; London; and Dubai.

New Faculty Profile



Dr. Leslie Rubin

Dr. Leslie Rubin joined the Policy Center faculty as a full-time member after several years as an adjunct instructor or visiting Assistant Professor. She will be teaching undergraduate courses in American politics, and for the Policy Center, she looks forward to leading the seminar on American Politics and Policy, which utilizes concepts and readings drawn from American government and political thinking to explore the challenges posed to policymakers by the institutions and political culture of American politics.

Before moving to Pittsburgh and Duquesne, she completed her doctorate at Boston College and taught at Kenyon College and the University of Houston honors program.

Dr. Rubin's research interests encompass ancient Greek political thought, especially Aristotle and Xenophon; politics and literature, with special emphasis on American literature; and the "political questions" doctrine of constitutional law, which suggests that courts should refrain from addressing some questions more properly referred to the president or Congress.

Taylor Seybolt Lectures on Humanitarian Relief Efforts

Humanitarian relief operations save many lives, but they also fail to help many people [due to] poor coordination among organizations" striving to help refugees. This was the mixed picture offered by Professor Taylor Seybolt in a talk to the Policy Center in February, "Harmonizing Humanitarian Aid: From Conflict to Cooperation in Rwanda and Afghanistan." Seybolt, who teaches at the University of Pittsburgh's Graduate School of Public and International Affairs, is the author of *Humanitarian Military Intervention: The Conditions for Success and Failure* (Oxford).

In his talk to about 50 Duquesne students and faculty, Seybolt compared international responses to the Rwanda genocide in 1994 and the Afghanistan invasion of 2001. He found some progress, with "clusters of organizations learn[ing] to coordinate more closely." But Seybolt also noted that the humanitarian aid system is "constrained by the workload of a crisis environment, lack of trust among organizations, and the political interests of donor governments."